

# Working in Fragile & Conflict-Affected Situations: Quick Intro



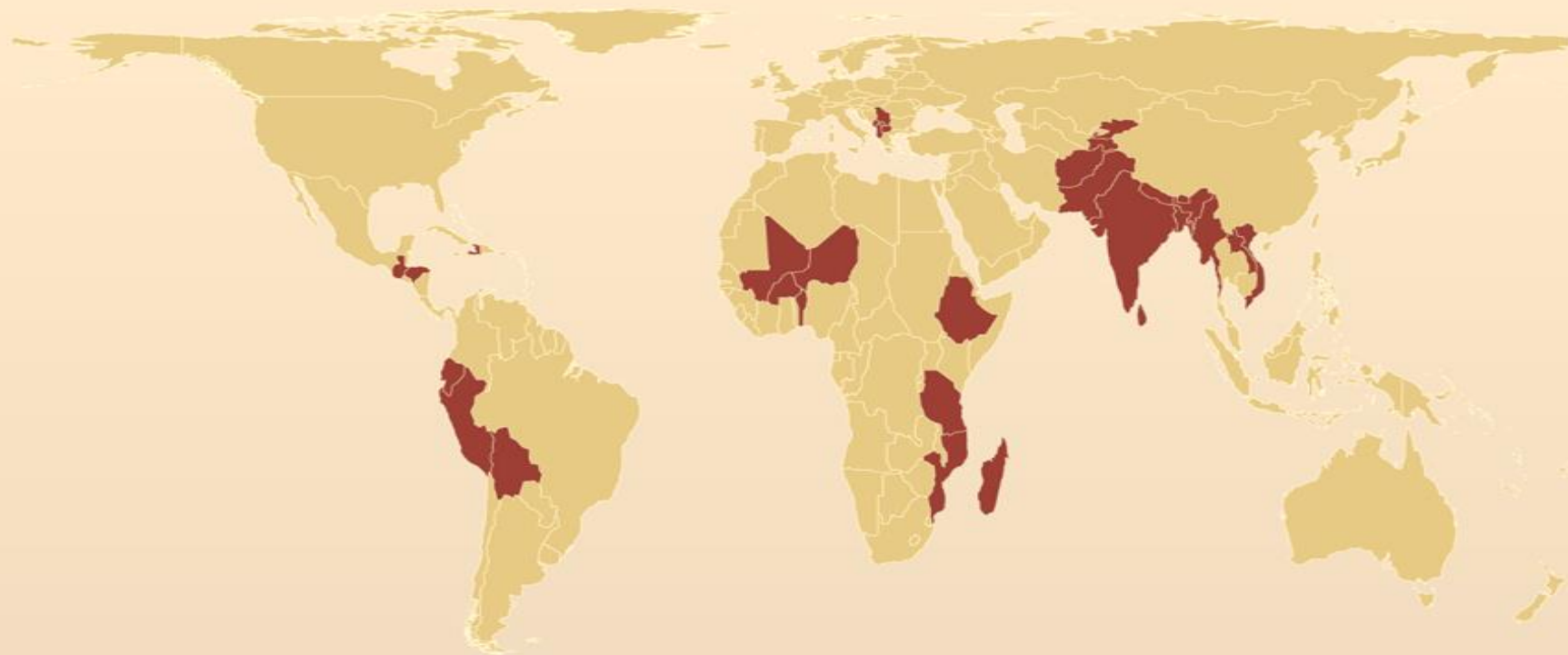
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HELVETAS Swiss  
Intercooperation

Learning Event  
Swiss NGO DRR Platform  
6 November 2018



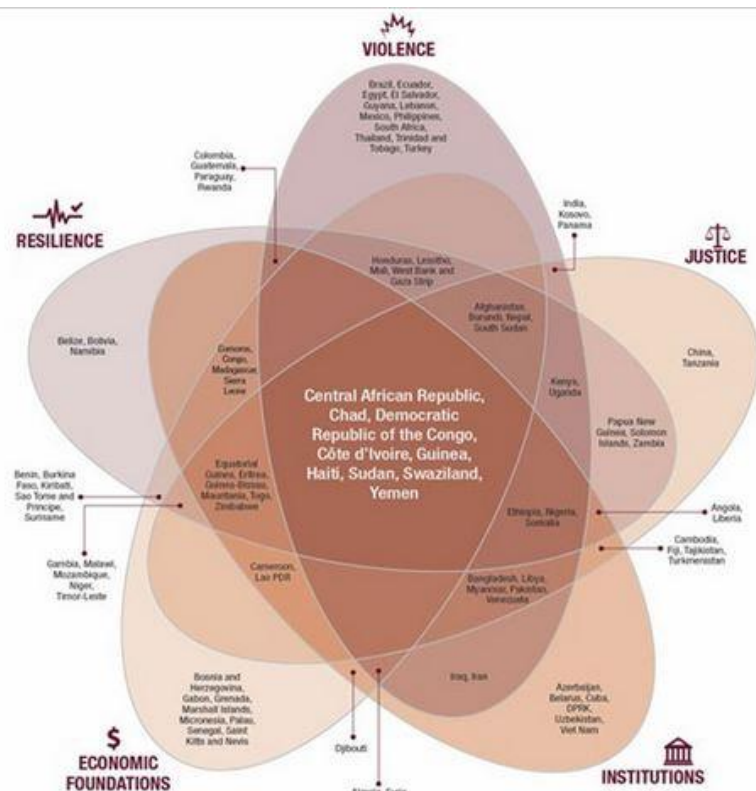
# Human Development & Fragility in 2018



Most fragile Helvetas countries: Haiti, Ethiopia, Pakistan, Niger, Myanmar, Mali & Bangladesh. None of our 28 countries is classified as «stable» in the FSI!



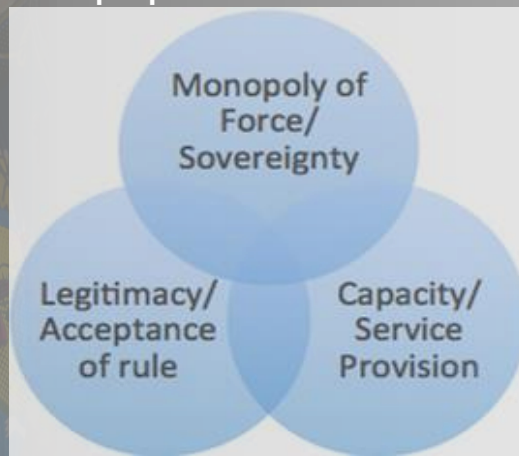
# Aspects of Fragility



5 dimensions of fragility

## Contexts are fragile when:

- State structures lack acceptance (LEGITIMACY)
- They lack the capacity to provide *basic services and promote sustainable and equitable economic development* (CAPACITY)
- They are unable to safeguard the security and human rights of their populations (SOVEREIGNTY)

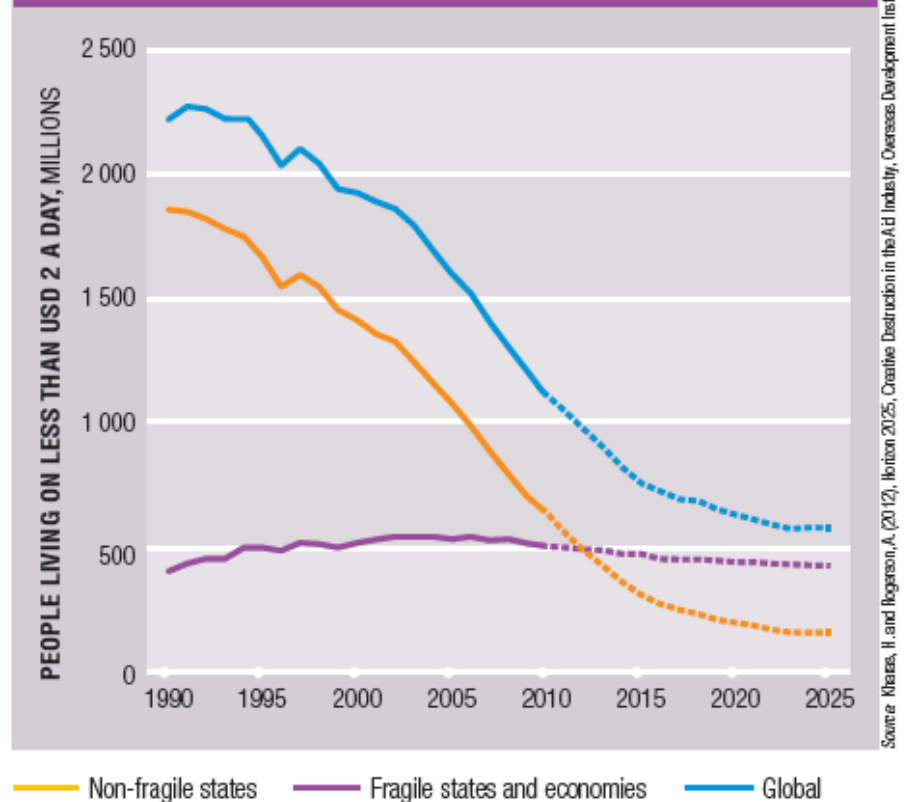




**“There is no peace without development, there is no development without peace.”** Jan Eliasson, ex-UN Deputy S. General

**Sustainable development can only happen in a peaceful context, where human rights are respected and promoted. The smaller the divide between rich and poor and between different groups, the more inclusive, just and peaceful can development be.**

**Figure 1. GLOBAL POVERTY IS DECLINING SHARPLY .... EXCEPT IN FRAGILE STATES**





# Global Initiatives to Deal with Fragility

Many donors have recognised the challenges of working in sensitive contexts.

- **Principles for Good International Engagement in Fragile States and Situations (FSPs)**, OECD in 2007, includes 'Do No Harm' as a core principle.
- **2011: New Deal** (formulated by the g7+ = 19 fragile +c. affected countries): **Peace- and Statebuilding Goals**
- **Agenda 2030: Sustainable Development Goals: SDG 16**
- **Pathfinders for Peaceful, Just and Inclusive Societies** (2017) to fulfill the SDG 16 vision for peaceful, just and inclusive societies which are free from fear and violence. The Pathfinders include member states, international organizations, and major partnerships and networks.

## WHAT?

Focus on the Peacebuilding and Statebuilding goals/ PSGs:

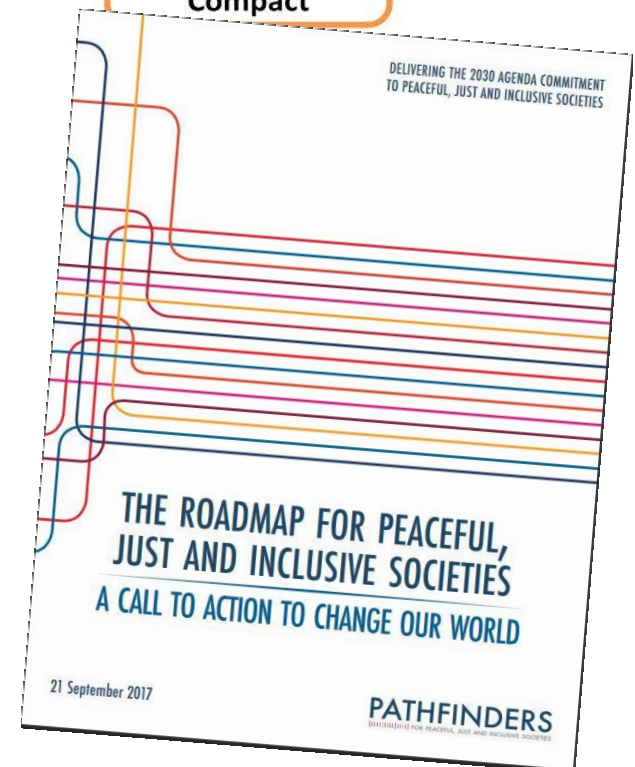
- Inclusive Politics
- Security
- Justice
- Economic Foundations
- Revenue and Services

## HOW?

Build mutual TRUST with donors, through:

- Transparency
- Risk-sharing
- Use and strengthen country systems
- Strengthen capacities
- Timely and predictable Aid

What + How =  
New Deal  
Compact





# State- & Peacebuilding Goals / SDG 16



## 5 State- & Peacebuilding Goals (New Deal):

1. **Legitimate Politics:** foster inclusive political settlements and conflict resolution
2. **Security:** establish and strengthen people's security
3. **Justice:** address injustices and increase people's access to justice
4. **Economic Foundations:** generate employment and improve livelihoods.
5. **Revenues & Services:** manage revenue and build capacity for accountable and fair service delivery

## SDG 16:



**“To promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels .”**



## WHAT IS DIFFERENT FOR DEVELOPMENT COOPERATION?

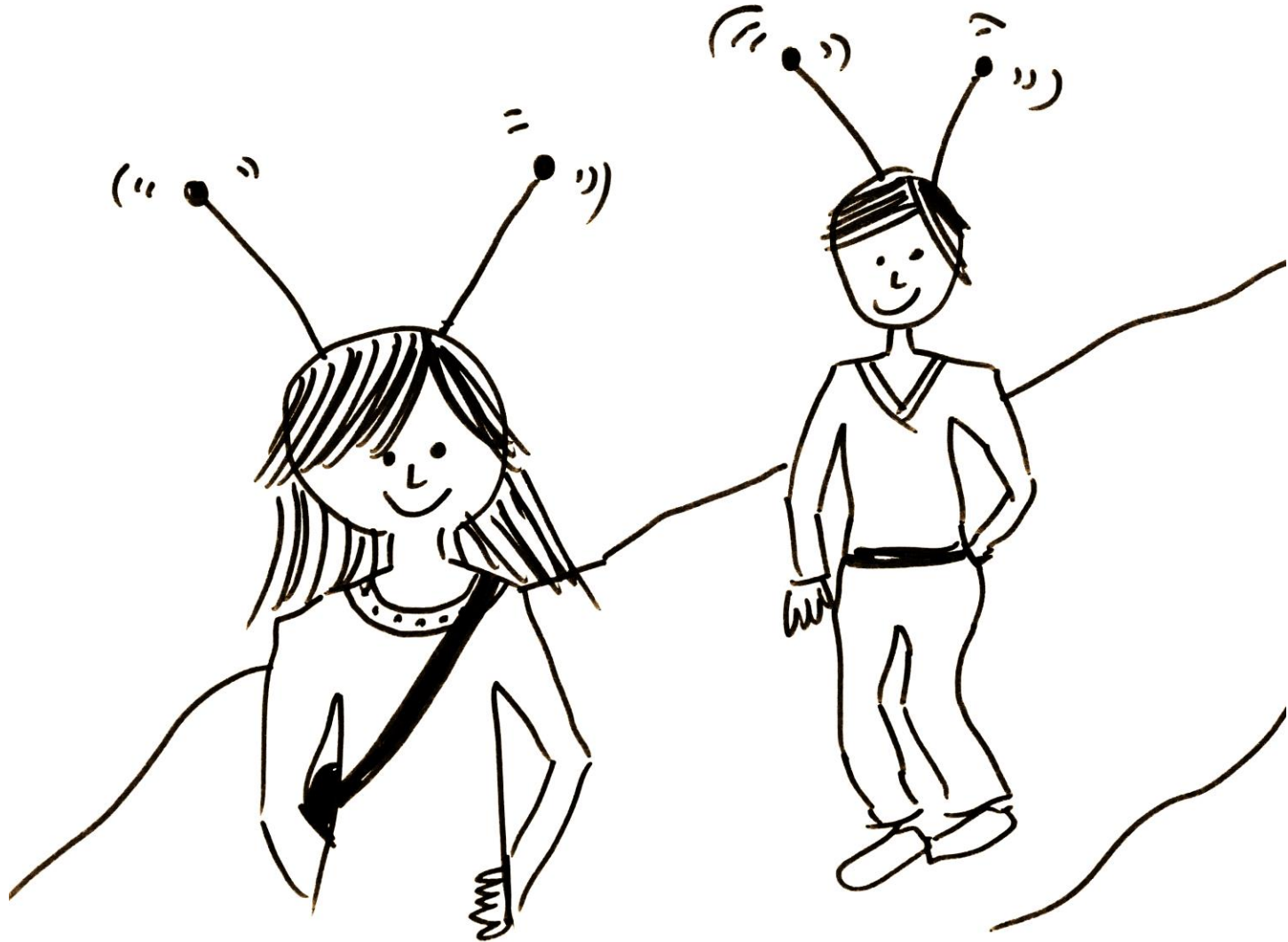
- **The complex and volatile systems** need to be understood.
- **Invisible tensions** must be assessed.
- **Positive capacities** in contexts of conflict need to be analysed.
- **Political and security challenges** need to be recognized, **flexibility** is key.
- **Awareness** of the **impact of our engagement on the conflict** must be high.
- We need to **plan and adapt our interventions** having in mind the **constantly changing conflict context**.

### This way...

- we are able to avoid damaging and unplanned consequences and
- we can foster existing positive and constructive potentials.



# Conflict Sensitivity





# 3 Steps for Working in Fragile and Conflict-Affected Situations

**The 3-Step Approach** for working in fragile and conflict affected situations

**STEP 1:** Understanding the conflict context

**STEP 2:** Understanding the interaction between projects and the conflict context

**STEP 3:** Strategic Choices





# The Manual and the Field Guide



MANUAL :

3 STEPS FOR WORKING IN FRAGILE AND  
CONFLICT-AFFECTED SITUATIONS (WFCS)



FIELD - GUIDE :

3 STEPS FOR WORKING IN FRAGILE AND  
CONFLICT-AFFECTED SITUATIONS (WFCS)



# STEP 1: CONFLICT ANALYSIS

**The first step** focuses on analysing the conflict context:

- **Looking at issues & actors involved in the conflict,**
- **Using practical tools to visualise the analysis and spark exchange, thus**
- **Creating a common understanding of the conflict context.**



# Step 1: Understand the Conflict Context

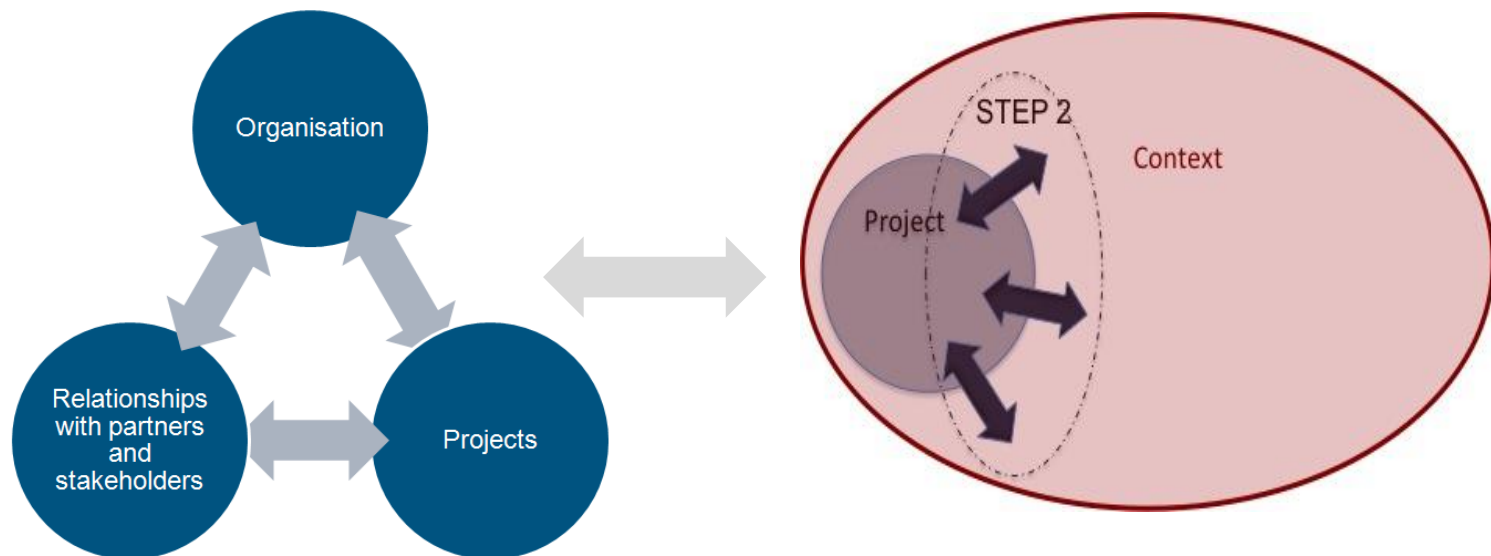




## STEP 2: INTERACTION CONTEXT - PROJECT

**The second step focuses on:**

- Understanding the **interactions between the elements identified in the conflict analysis and the intervention/project**
  - vice versa
  - on different levels

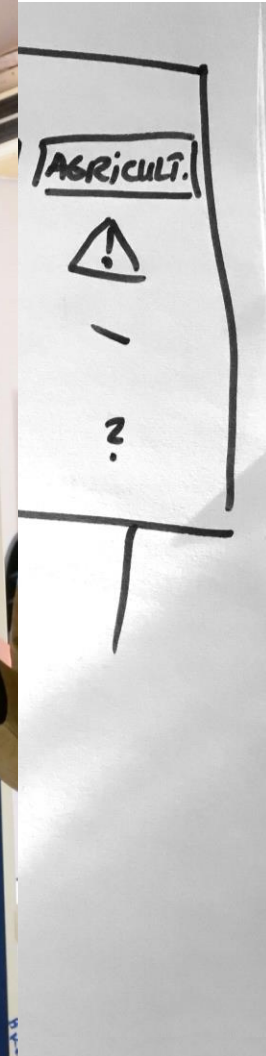
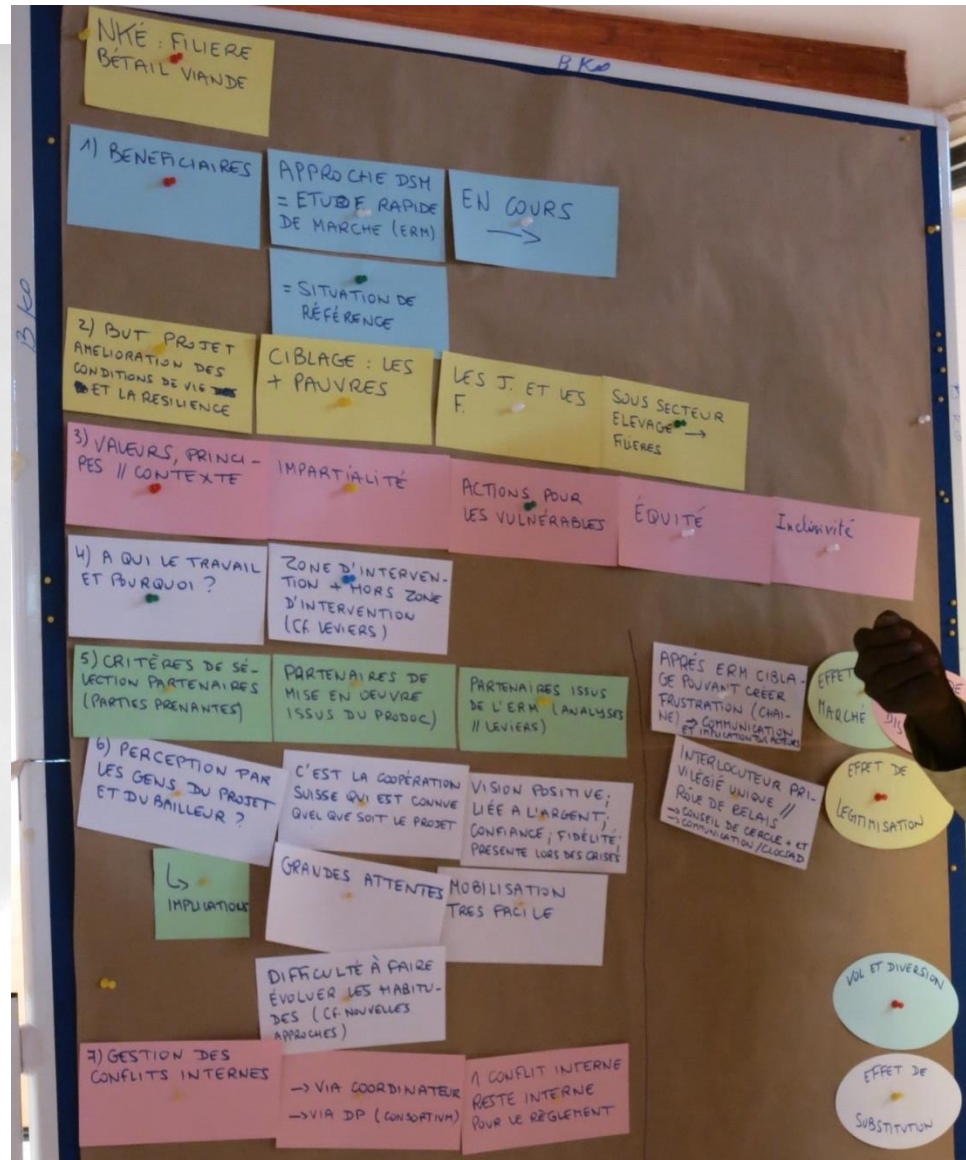




# Step 2: Interactions btw. Project & Context



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Swiss Intercooperation





# STEP 3: STRATEGIC CHOICES

**The third step** is based on Step 1 and Step 2:

- **Team elaborates different choices or options for adaptations** and
- **Implements a few concrete strategic programme/project and management decisions** based on the conflict and fragility analysis



# Step 3: Strategic Adaptations





# When should we apply CSPM?



→ In all stages of the project!



# Remember...

- 1. Everything we do has consequences.**
- 2. We are always part of the context.**
- 3. Conflict Sensitivity is not only relevant in violent contexts.**
- 4. When we are conflict-sensitive, we think of the impact of our interventions and behaviour on the conflict context we work in.**



# Conflict Sensitivity Online Course

## WELCOME

### WELCOME COURSE OVERVIEW

#### Welcome

Tips for Online Learning

Learning objectives

General Instructions

How to navigate

### COURSE OVERVIEW

Abbreviation index

Bibliography

**conflict**  
sensitivity

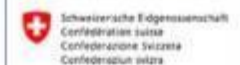
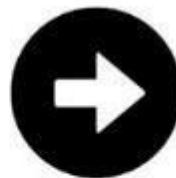
## Online course “conflict sensitivity”

### WELCOME

Welcome to this course “conflict sensitivity” which has been developed collaboratively by CARITAS Switzerland, HEKS, HELVETAS Swiss Intercooperation, the Swiss Agency for Development and Cooperation (SDC) and swisspeace/KOFF. The course is a hands-on introduction to the fundamentals of conflict sensitivity. You will leave this course with a solid knowledge of what conflict sensitivity is all about and on how you can apply it in your own practice.

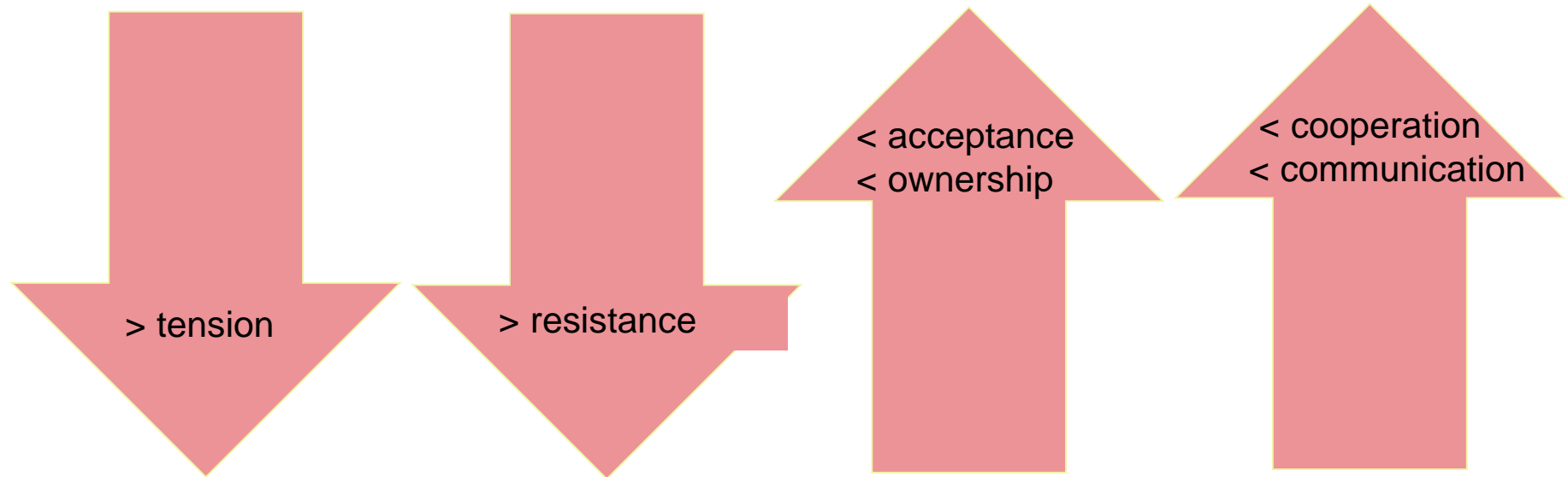
To qualify for the personalized certificate you will have to complete the final assessment. For more information contact your supervisor or the person who is in your organization responsible for this course.

Thank you for joining the course. We hope that you enjoy the material and that you can apply the lessons learned here to your unique scenarios.





# Why is CSPM so crucial for HELVETAS?



→ **INCREASE OF EFFECTIVENESS**

→ **INCREASE OF SUSTAINABILITY**  
**of any project!**



# Conflict & CC/Disasters often overlap...



Merci \* Thank you \* Gracias \* Danke